

Draft UN-Habitat Evaluation Work Plan for 2022 (draft)

Introduction

It is the requirement of the UN-Habitat Evaluation Policy to have an annual evaluation plan, meeting specific coverage criteria. Developing an evaluation plan is a collaborative process involving management, and project and programme teams, which take into priorities entities priorities, relevance and risk programmes and projects.

The Independent Evaluation Unit is the custodian of the evaluation function of UN-Habitat that aims at improving UN-Habitat organizational effectiveness through three main complementary objectives: (i) evaluations to provide a basis for accountability to stakeholders, including governing bodies, specifically the UN-Habitat Executive Board, donors and UN-Habitat partners; (ii) evaluations to contribute to enhanced learning and feed into decision-making for UN-Habitat operations in order to improve current and future policies, programmes and projects as well as processes; and (iii) evaluations to contribute to managing for results and leading to improved performance of the organization.

The Evaluation Work programme for 2022, provides the framework within which the evaluation activities will be planned, resourced and implemented. Given resource constraints, the Unit's work will be prioritized. Feedback from annual survey and evaluation recommendations indicate increased demand for evaluation. The draft 2022 evaluation work plan includes project and programme evaluations, country evaluations, thematic evaluations and cluster project evaluations and Joint evaluations. The plan also includes other core evaluation activities that will strengthen the culture of evaluation in UN-Habitat. This plan does not include evaluations that will be initiated by those that plan and implement the projects and programmes (decentralized evaluations). The draft plan will be discussed and updated through consultations and discussions with all divisions and regional offices of UN-Habitat.

Appropriate methods and tools will be identified for each evaluation on a case-by-case basis. While reporting on results achieved, relevance, efficiency, effectiveness, sustainability, coherence and impact will remain the evaluation criteria of UN-Habitat evaluations. All completed evaluations will have a management response and action plan of how accepted recommendations will be implemented. Follow-up of the implementation of evaluation recommendations will ensure that decision-making and new programming draw on lessons and recommendations from evaluations.

The Independent Evaluation Unit will also apply evaluation quality standards to all its evaluations, taking into account United Nations Evaluation Group norms and Standards. The quality standards will relate to methods, scope, content, analysis, engagement, presentation of evaluation reports, and usefulness of the evaluation lessons and recommendations. The evaluation reports will be supplemented by evaluation briefs, newsletters, videos to increase uptake of evaluations and all completed evaluation reports will be posted on UN-Habitat internet and intranet.

OIOS assessment of the UN-Habitat Evaluation function performance for 2018-2019 biennium found that the organization has in place very good evaluation policy, evaluation frameworks, reporting lines and its produced evaluation reports were rated 83% very good or good reports. Areas of improvement included a need for adequate resources, increase of internal evaluation capacity, and evaluations to coverage of the UN-Habitat work.

Programme of Work for the Independent Evaluation Unit in 2022

List of evaluations to be conducted and managed by the Independent Evaluation Unit (IEU)																			
Status	Topic of Evaluation	Type	Requested by	Source Eval. Budget	Lead Implementing Office	Year	Timeline for 2022												
							January	February	March	April	May	June	July	August	September	October	November	December	
In progress	Final Joint project evaluation of women's access to land for peace and development in South Sudan: 2018-2020	Joint Project evaluation	Donor/Management	Donor	ROAF	2022													
In progress	Mid-term evaluation of the adaptation fund project "building urban climate resilience in south-eastern Africa".	Project evaluation	Donor/Management	Project Funds	ROAF	2022													
In progress	Final evaluation of the Global Future Cities Programme, Implementation Phase 2019 - 2022	Programme	Donor	Programme Funds	Urban Practices Branch														
In progress	Terminal Project evaluation of strengthening national and regional development planning: a spatial development framework for guinea-bissau and regional strategic and	Project evaluation	Management and donor	Project Funds	ROAF	2022													

	spatial development plan for the archipelago of Bijagós (bijagós 2030)																		
Implemented	End-term Project Evaluation of the Rehabilitation of Dar Al Consul into a Residential and Civic Complex, phase II and III	Project Evaluation	Donor/Management	Project Funds	ROAS	2022													
Not started	Evaluation of World Urban Forum Programme 2018-2013	Institutional	Governing Council of UN-Habitat	Host country funds	WUF Secretariat	2022													
Not started	Mid-term evaluation of GWOPA Strategy	Strategy	Management /Donor	Program funds	Urban Basic Services Section	2022													
Not started	Area Based Approach to Development Emergency Initiatives (ABADEI) in Northern and Southern Regions (Joint Programme) - STFA	Programme evaluation	Donor/Management	Project /programme funds	ROAF	2022													
In progress	Evaluation of Urban Policy Programme	Policy Evaluation	Management	Programme	Policy, Legislation and Governance section	2022													
Not started	Evaluation of Increasing the climate change resilience of communities in Eastern Ghouta in Rural Damascus to water scarcity challenges through integrated natural resource management and	Programme Evaluation	Management/Donor	Programme Funds	Syria Country Programme	2022													

	immediate adaptation interventions.																			
Not started	Hayana - Integrated Urban Development Project	Project	UN-Habitat Management	Project funds	ROAS	2022														
Not Started	Urban pathways “ Supporting Low Carbon Plans for Urban Basic Services in the context of the New Urban Agenda	Programme evaluation	Donor	Program funds	Urban Basic Services Section	2022														
Not started	Urban and territorial integrated development strategy for the southeast region in Mexico - Regional Corridor Tren Maya	Programme evaluation	Donor/ UN-Habitat Management	Program me funds	Land, Housing and Shelter Section	2022														
Not started	Supporting Innovation in Water and Sanitation in Egypt: Clean Water for Integrated Local Development	Programme evaluation	UN-Habitat Management	Program funds (ROAS	2022														
Not started	Afghanistan Urban Safety and Security Programme (AUSSP)	Programme Evaluation	Donor Management	Program me funds	ROAP	2022														
Not started	Improved Resilience of Coastal Communities (Cote d’Ivoire and Ghana (PRODOC))	Programme Evaluation	Management /Donor	Program funds	ROAF	2022														

Not started	Support to Reconstruction and Peace Building of Liberated Cities in Iraq Phase II	Programme	Management /Donor	Program me funds	ROAS	2022														
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Other Evaluation Priority Activities to be Implemented by the Independent Evaluation Unit in 2022

Continuous	Technical support to Self-evaluations reports for closing projects	Self-Evaluations	Managem ent	Evaluati on Unit	The Evaluation Unit	All Divisions	2022													
Continuous	Evaluability Assessments of Project/ Programme proposals to ensure projects are designed to enable robust evaluations in future. This will be done through Program Review Committee (PRC), where the Evaluation Unit is a member	Projects/Program mes	PRC	Regular Budget	The Evaluation Unit	All Divisions	2022													
Continuous	Enhance effective sharing of evaluative knowledge, internally and externally.	Institutional	Evaluation Unit	Regular Budget /progra mme suppor t	The Evaluation Unit	All Divisions	2022													
Continuous	Preparation of evaluation brief, newsletters and videos to promote Uptake of Evaluations by various stakeholders	Institutional	Evaluation Unit /Managem ent/	Regula r Budget /Progra mme suppor t	The Evaluation Unit	All Divisions	2022													
Continuous	Management Responses, action plans, and follow-up to the implementation of through Evaluation Recommendation Tracking System	Institutional	Donors/ Managem ent	Regular Budget /Progra mme suppor t	The Evaluation Unit	All Divisions	2022													
Not Started	Survey on the use and demand of UN-Habitat evaluations	Institutional	Managem ent	Regular Budget /Progra mme suppor t	The Evaluation Unit	All Divisions	2022													

Not started	Evaluation Training Workshops based on UN-Habitat Evaluation Manual	Institutional	Management	Regular Budget / Programme Support funds	The Evaluation Unit	All Divisions	2021												
Continuous	UN System-wide Collaboration Activities Related to OIOS, JIU, UNEG, NIEN and Other Professional Networks	UN System wide	UNEG, OIOS, JIU, NIEN	Regular Budget / Programme support	The Evaluation Unit	All Divisions	2021												