



RBM Training in Regional and Country Offices

RBM in planning

Results-Based Management

From Mandates to Results: Planning for results at
Strategic and Programme Levels

ROAf, Maputo



1. What Do You See in this Picture?



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2. Structure of Presentation

Presentation answering the following questions:

- Why do we plan?
- What do we plan?
- How do we plan?
- What is your role in the planning process?

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3. Why does UN-Habitat Plan?

- ❑ GA and GC resolutions, the Habitat Agenda, MDGs and SDGs
- ❑ Mandated plans:
 - Strategic Plan 2014-2019 (Res/23/11)
 - strategic framework & work programme & budget
- ❑ Planning is best practice, it tells you what you want to achieve and how to get there.
- ❑ Participatory planning strengthens ownership and commitment to the plan
- ❑ Member States, donors, beneficiaries and staff need to know.
- ❑ Resources and organizational chart are approved and supported by GA, GC on the basis of corporate plans.

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4. Strategic Plan - Strategic Choices



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5. Strategic Choices: 7 Thematic Priorities of Strategic Plan Aligned to Subprogrammes

FA 1	→	Urban legislation, land and governance
FA 2	→	Urban planning and design
FA 3	→	Urban Economy
FA 4	→	Urban Basic Services
FA 5	→	Housing and Slum upgrading
FA 6	→	Risk reduction and rehabilitation
FA 7	→	Research and capacity development

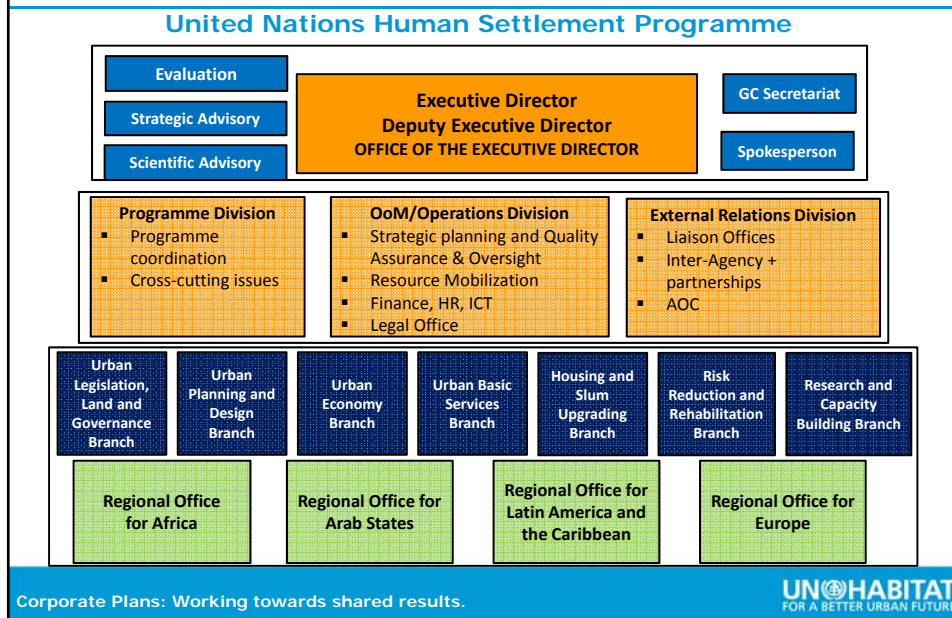
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6. Mainstreaming Cross-cutting Issues

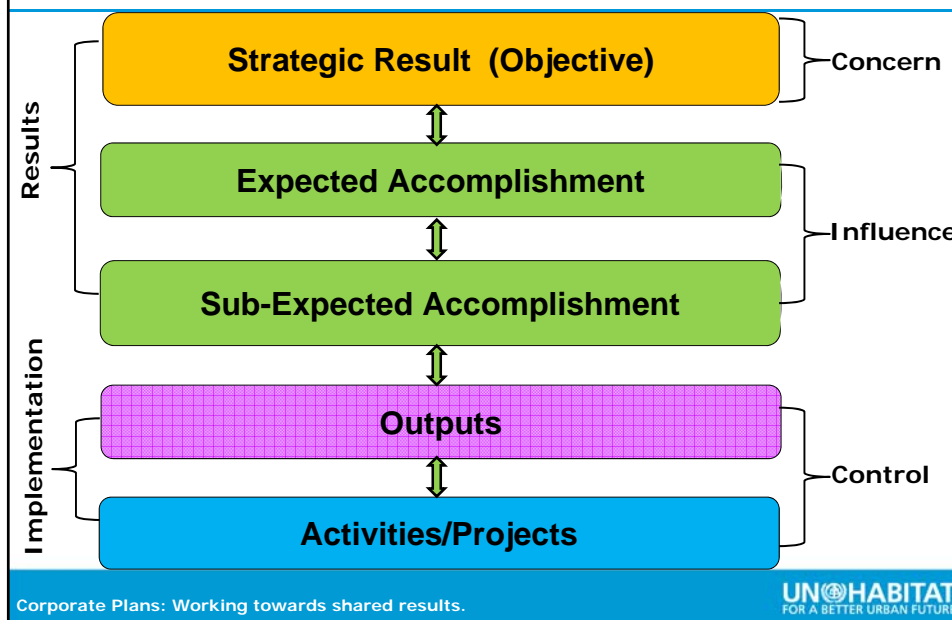
The diagram features a central blue pentagon with a thick green border. Inside the pentagon, four overlapping circles are arranged in a diamond pattern. The top circle is labeled 'Human Rights', the right circle is 'Climate Change', the bottom circle is 'Youth', and the left circle is 'Gender Equity'. The overlapping areas between the circles are shaded with a grid pattern.

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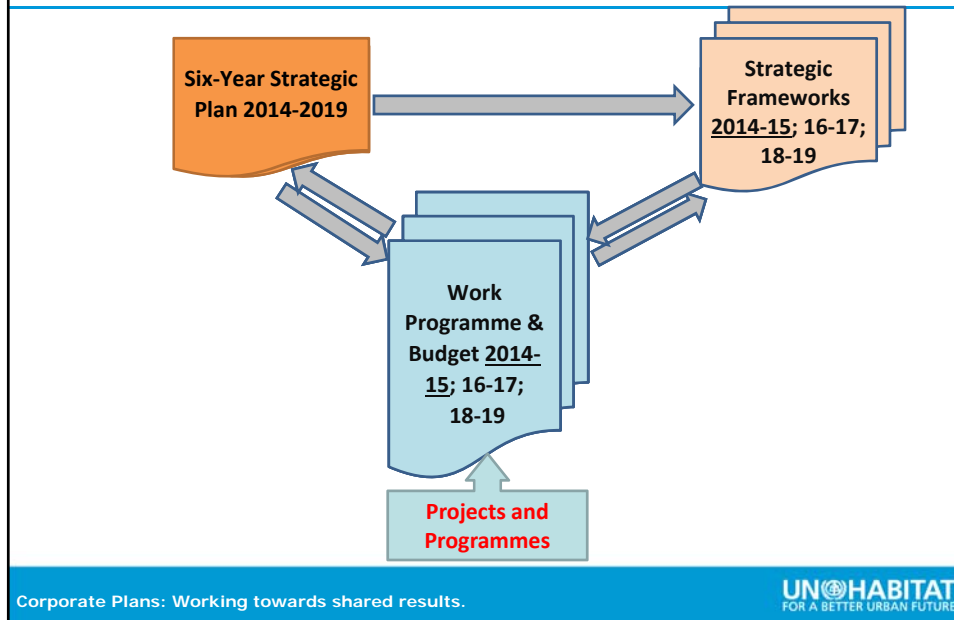
7. Organization Structure Aligned to Programme Structure (Matrix system)



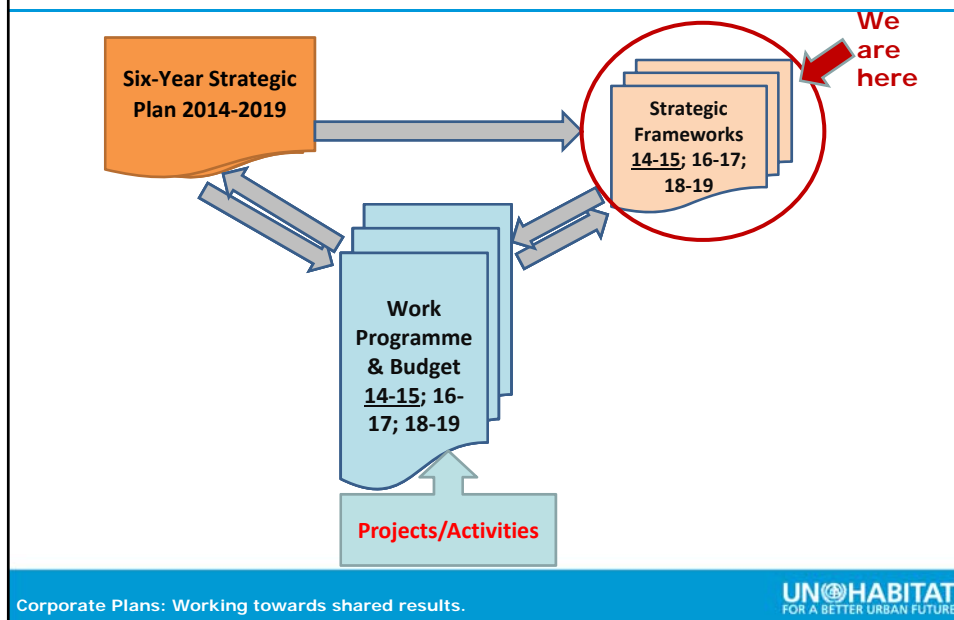
8. Results Framework of Strategic Plan: Different levels of the change we want to see



9. How is the Strategic Plan implemented?:



10 The Strategic Framework: What is it?



11. Structure/Logframe of Strategic Framework

Subprogramme 1: Urban, Land and Governance

Objective: Environmentally, economically, and socially sustainable, gender sensitive and inclusive urban development policies ...

Expected Accomplishment:

EA1: Increased capacity of local and national governments and other Habitat Agenda Partners to implement enabling legislation for improving urban extension, densification, urban planning and urban finance

EA2: Increased capacity...

Indicators of Achievements:

Number of consultative legal reform processes to improve urban extension, densification, urban planning and finance

Performance measures

Baseline 2011:

Estimate 2013:

Target 2015:

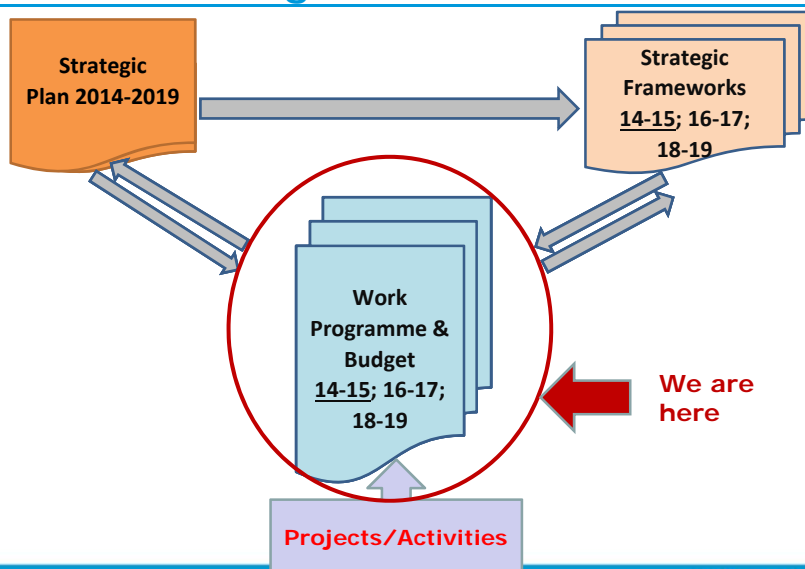
Indicator 2: Number of...

Strategy: (Choice critical for achievement of EAs)

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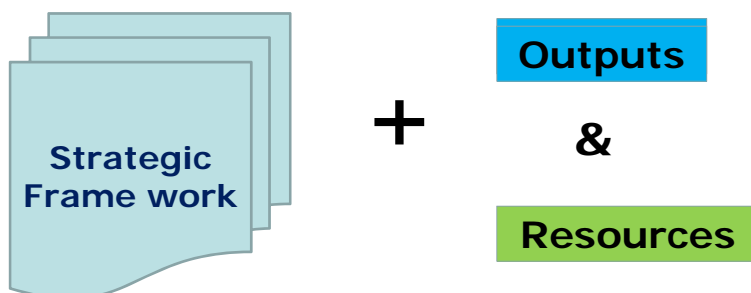
12. Biennial Work Programme and Budget: What is it?



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13. Work programme and budget: Basis of all our activities regardless of source of funding



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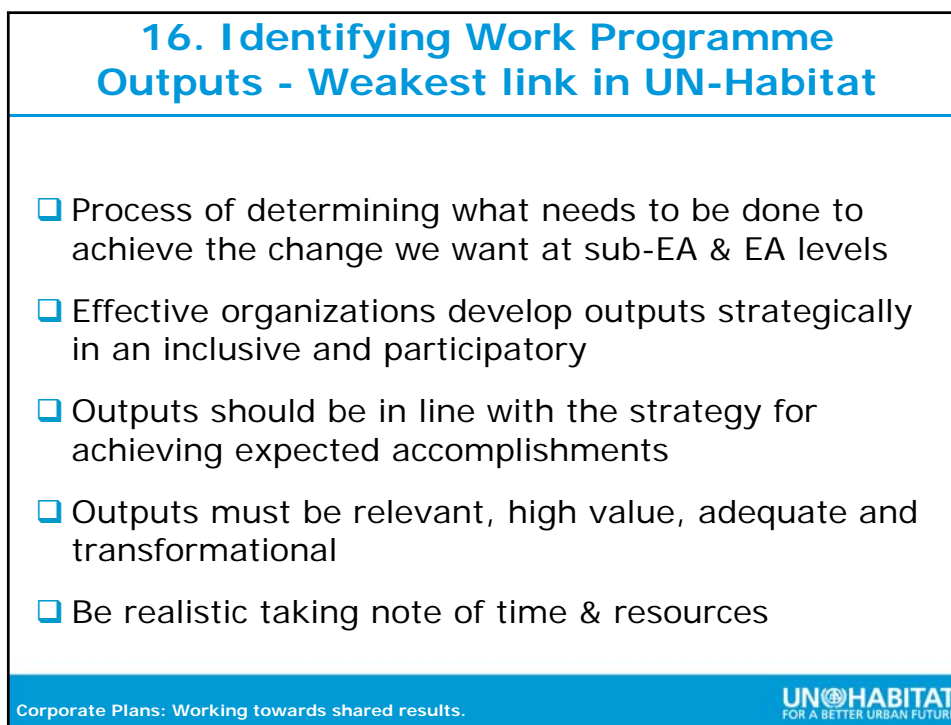
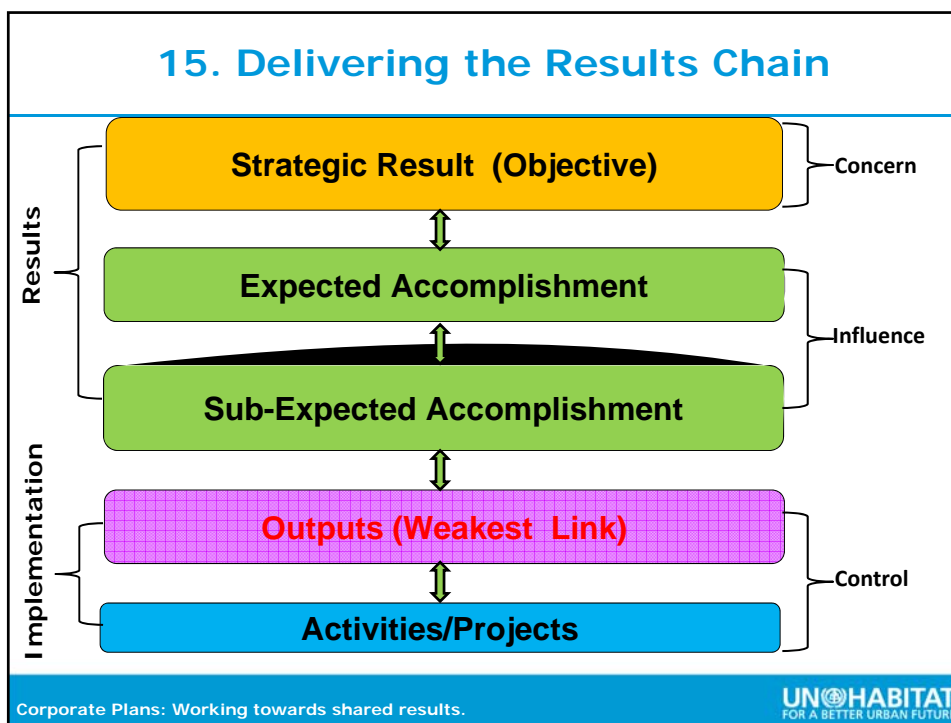
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14. Types of Outputs in Work Programme

- Parliamentary documentation (reports for GC)
- Expert group meetings**
- Recurrent publications (e.g. flagship reports)
- Non-recurrent publications (any other publications)
- Technical materials (Training materials, tools, etc)**
- Advisory services**
- Group Training**
- Field projects**

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17. One UN-Habitat One Plan: Common Results and Unity of Purpose



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THANK YOU

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1. Delivering UN-Habitat's mandates ?

Is the Cheshire Cat right?

"Which road should I take?" Alice asked the Cheshire Cat.

"Where do you want to get to?" the cat asked helpfully.

"I don't know," admitted Alice.

"Then," advised the cat, "any road will take you there."

Lewis Carroll. Alice in Wonderland.

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2. Your role in Achieving Our Common Results

- All outputs are delivered through projects in line with project-based management approach
- Need for full alignment between work programme and projects
- Field projects are critical for delivery of strategic plan & realization of the change/EA
- Link between projects and work programme is weak
- Results are achieved from bottom up through aggregation of results of individual projects
- What outputs are you delivering in your projects?

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4. Implementing Transformational Projects

- ❑ To which results are our projects contributing?
- ❑ Projects developed in 2014-2015 to select outputs from work programme already in PAAS
- ❑ Planned, demand driven and disaster-related projects to select outputs in line with country & regional priorities
- ❑ Projects should deliver outputs that are **transformational, relevant, high value, adequate** in terms of quality and quantity

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What role do projects play in the planning cycle and in achieving results?

